

Translation

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Summary of Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Based on Japanese GAAP)

January 28, 2026

Company name: CREO CO., LTD.
 Stock exchange listing: Tokyo
 Stock code: 9698 URL <https://www.creo.co.jp>
 Representative: President and Representative Director Junichi Kakizaki
 Managing Executive Officer Administration Kazuhiko Toriya
 Inquiries: Headquarters Director TEL 03-5783-3560
 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended December 31, 2025	10,514	1.2	674	21.4	692	20.5	460	22.5
Nine months ended December 31, 2024	10,393	(1.7)	555	(22.9)	574	(21.3)	375	(22.1)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended December 31, 2025	59.44	–
Nine months ended December 31, 2024	47.94	–

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of December 31, 2025	9,854	7,394	75.0
As of March 31, 2025	9,992	7,334	73.4

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2025	–	0.00	–	51.00	51.00
Year ending March 31, 2026	–	0.00	–		
Year ending March 31, 2026 (Forecast)				52.00	52.00

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	15,100	4.0	1,140	0.9	1,160	0.5	740	6.2	95.64

4. Notes

- (1) Significant changes in the scope of consolidation during the nine months ended December 31, 2025: No
- (2) Application of special accounting methods for preparing quarterly consolidated financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	8,585,688 shares	As of March 31, 2025	8,585,688 shares
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Number of treasury shares at the end of the period

As of December 31, 2025	843,611 shares	As of March 31, 2025	848,601 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	7,740,518 shares	Nine months ended December 31, 2024	7,837,990 shares
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Quarterly consolidated financial statements
Consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	5,621	5,899
Notes and accounts receivable - trade, and contract assets	2,555	1,879
Merchandise and finished goods	4	5
Work in process	114	266
Other	203	199
Total current assets	8,499	8,250
Non-current assets		
Property, plant and equipment	250	228
Intangible assets		
Software	354	398
Software in progress	139	204
Other	0	0
Total intangible assets	494	602
Investments and other assets		
Investment securities	133	138
Deferred tax assets	272	268
Other	342	366
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	748	773
Total non-current assets	1,492	1,604
Total assets	9,992	9,854

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	448	424
Accounts payable - other	314	389
Income taxes payable	268	96
Contract liabilities	263	382
Provision for bonuses	572	261
Provision for bonuses for directors (and other officers)	9	–
Other	512	626
Total current liabilities	2,389	2,180
Non-current liabilities		
Provision for share awards	154	169
Asset retirement obligations	100	98
Other	13	11
Total non-current liabilities	268	279
Total liabilities	2,658	2,460
Net assets		
Shareholders' equity		
Share capital	3,149	3,149
Capital surplus	698	698
Retained earnings	4,421	4,467
Treasury shares	(937)	(931)
Total shareholders' equity	7,332	7,384
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1	9
Total accumulated other comprehensive income	1	9
Total net assets	7,334	7,394
Total liabilities and net assets	9,992	9,854

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales	10,393	10,514
Cost of sales	8,043	8,043
Gross profit	2,350	2,470
Selling, general and administrative expenses	1,794	1,795
Operating profit	555	674
Non-operating income		
Interest income	0	3
Dividend income	0	0
Insurance claim income	3	—
Subsidy income	12	17
Other	7	4
Total non-operating income	23	25
Non-operating expenses		
Interest expenses	0	0
Loss on investments in investment partnerships	1	6
Commission expenses	2	—
Other	0	0
Total non-operating expenses	4	7
Ordinary profit	574	692
Profit before income taxes	574	692
Total income taxes	199	232
Profit	375	460
Profit attributable to owners of parent	375	460

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Profit	375	460
Other comprehensive income		
Valuation difference on available-for-sale securities	0	7
Total other comprehensive income	0	7
Comprehensive income	376	468
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	376	468
Comprehensive income attributable to non-controlling interests	—	—