

**Translation**

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**Summary of Consolidated Financial Results  
for the Year Ended March 31, 2026  
(Based on Japanese GAAP)**

May 8, 2026

Company name: CREO CO., LTD.  
 Stock exchange listing: Tokyo  
 Stock code: 9698 URL <https://www.creo.co.jp>  
 Representative: President and Representative Director Kirihito Ninomiya  
 Managing Executive Officer Administration  
 Inquiries: Kazuhiko Toriya TEL 03-5783-3560  
 Headquarters Director  
 Scheduled date of ordinary general meeting of shareholders: June 23, 2026  
 Scheduled date to file Securities Report: June 22, 2026  
 Scheduled date to commence dividend payments: June 24, 2026  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results meeting: Yes (for analysts, financial institutions, institutional investors and general investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2026	14,569	0.3	1,194	5.7	1,207	4.6	807	15.9
Year ended March 31, 2025	14,521	1.2	1,130	4.2	1,154	4.9	696	(2.9)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2026	104.32	–	10.7	11.7	8.2
Year ended March 31, 2025	89.16	–	9.5	11.5	7.8

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	10,554	7,742	73.4	999.91
As of March 31, 2025	9,992	7,334	73.4	947.92

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2026	1,341	(426)	(407)	6,128
Year ended March 31, 2025	972	(278)	(656)	5,621

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2025	–	0.00	–	51.00	51.00	413	57.2	5.5
Year ended March 31, 2026	–	0.00	–	55.00	55.00	446	52.7	5.6
Year ending March 31, 2027 (Forecast)	–	0.00	–	56.00	56.00		52.0	

3. Forecast of consolidated financial results for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	7,250	2.8	470	3.9	475	4.1	310	5.1	40.69
Full year	15,100	3.6	1,240	3.8	1,250	3.6	820	1.5	107.64

4. Notes

- (1) Significant changes in the scope of consolidation during the year ended March 31, 2026: No
- (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: No
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	8,585,688 shares	As of March 31, 2025	8,585,688 shares
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Number of treasury shares at the end of the period

As of March 31, 2026	842,611 shares	As of March 31, 2025	848,601 shares
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Average number of shares during the period

Year ended March 31, 2026	7,740,999 shares	Year ended March 31, 2025	7,812,894 shares
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**Consolidated financial statements**  
**Consolidated balance sheets**

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	5,621	6,128
Notes and accounts receivable - trade, and contract assets	2,555	2,397
Merchandise and finished goods	4	5
Work in process	114	132
Other	203	226
<b>Total current assets</b>	<b>8,499</b>	<b>8,889</b>
<b>Non-current assets</b>		
<b>Property, plant and equipment</b>		
Buildings and structures	393	422
Accumulated depreciation and impairment	(210)	(228)
Buildings and structures, net	182	194
Tools, furniture and fixtures	204	216
Accumulated depreciation and impairment	(168)	(171)
Tools, furniture and fixtures, net	35	44
Leased assets	13	13
Accumulated depreciation	(0)	(3)
Leased assets, net	13	10
Land	18	18
<b>Total property, plant and equipment</b>	<b>250</b>	<b>267</b>
<b>Intangible assets</b>		
Software	354	481
Software in progress	139	163
Other	0	0
<b>Total intangible assets</b>	<b>494</b>	<b>644</b>
<b>Investments and other assets</b>		
Investment securities	133	82
Deferred tax assets	272	301
Other	342	368
Allowance for doubtful accounts	(0)	(0)
<b>Total investments and other assets</b>	<b>748</b>	<b>752</b>
<b>Total non-current assets</b>	<b>1,492</b>	<b>1,665</b>
<b>Total assets</b>	<b>9,992</b>	<b>10,554</b>

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	448	456
Accounts payable - other	314	395
Income taxes payable	268	232
Contract liabilities	263	285
Provision for bonuses	572	556
Provision for bonuses for directors (and other officers)	9	20
Other	512	565
Total current liabilities	2,389	2,512
Non-current liabilities		
Provision for share awards	154	184
Asset retirement obligations	100	105
Other	13	10
Total non-current liabilities	268	300
Total liabilities	2,658	2,812
<b>Net assets</b>		
Shareholders' equity		
Share capital	3,149	3,149
Capital surplus	698	698
Retained earnings	4,421	4,815
Treasury shares	(937)	(930)
Total shareholders' equity	7,332	7,733
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1	9
Total accumulated other comprehensive income	1	9
Total net assets	7,334	7,742
Total liabilities and net assets	9,992	10,554

**Consolidated statements of income and consolidated statements of comprehensive income**  
**Consolidated statements of income**

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	14,521	14,569
Cost of sales	10,960	10,899
Gross profit	3,560	3,669
Selling, general and administrative expenses		
Promotion expenses	8	2
Advertising expenses	99	98
Salaries, allowances and bonuses	842	866
Retirement benefit expenses	30	31
Provision for bonuses	81	87
Provision for bonuses for directors (and other officers)	9	20
Provision for share awards	50	39
Other	1,305	1,326
Total selling, general and administrative expenses	2,430	2,475
Operating profit	1,130	1,194
Non-operating income		
Interest income	1	6
Dividend income	0	0
Subsidy income	22	17
Other	11	5
Total non-operating income	36	29
Non-operating expenses		
Interest expenses	0	0
Loss on investments in investment partnerships	7	14
Commission expenses	2	–
Other	1	1
Total non-operating expenses	12	16
Ordinary profit	1,154	1,207
Extraordinary losses		
Loss on retirement of non-current assets	–	1
Loss on valuation of investment securities	–	47
Impairment losses	84	–
Loss on valuation of software	–	25
Other	–	–
Total extraordinary losses	84	74
Profit before income taxes	1,069	1,132
Income taxes - current	334	357
Income taxes - deferred	38	(32)
Total income taxes	373	325
Profit	696	807
Profit attributable to owners of parent	696	807

## Consolidated statements of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	696	807
Other comprehensive income		
Valuation difference on available-for-sale securities	(1)	7
Total other comprehensive income	(1)	7
Comprehensive income	694	814
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	694	814
Comprehensive income attributable to non-controlling interests	—	—

## Consolidated statements of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,149	698	4,141	(697)	7,292
Changes during period					
Dividends of surplus			(416)		(416)
Profit attributable to owners of parent			696		696
Purchase of treasury shares				(248)	(248)
Disposal of treasury shares by stock payment trust				8	8
Net changes in items other than shareholders' equity					
Total changes during period	–	–	279	(240)	39
Balance at end of period	3,149	698	4,421	(937)	7,332

	Accumulated other comprehensive income		Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	
Balance at beginning of period	3	3	7,296
Changes during period			
Dividends of surplus			(416)
Profit attributable to owners of parent			696
Purchase of treasury shares			(248)
Disposal of treasury shares by stock payment trust			8
Net changes in items other than shareholders' equity	(1)	(1)	(1)
Total changes during period	(1)	(1)	37
Balance at end of period	1	1	7,334

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,149	698	4,421	(937)	7,332
Changes during period					
Dividends of surplus			(413)		(413)
Profit attributable to owners of parent			807		807
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares by stock payment trust				7	7
Net changes in items other than shareholders' equity					
Total changes during period	–	–	393	7	400
Balance at end of period	3,149	698	4,815	(930)	7,733

	Accumulated other comprehensive income		Total net assets
	Valuation difference on available-for-sale securities	Total accumulated other comprehensive income	
Balance at beginning of period	1	1	7,334
Changes during period			
Dividends of surplus			(413)
Profit attributable to owners of parent			807
Purchase of treasury shares			(0)
Disposal of treasury shares by stock payment trust			7
Net changes in items other than shareholders' equity	7	7	7
Total changes during period	7	7	408
Balance at end of period	9	9	7,742

## Consolidated statements of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	1,069	1,132
Depreciation	249	245
Impairment losses	84	–
Loss on retirement of non-current assets	–	1
Increase (decrease) in provision for bonuses	41	(15)
Increase (decrease) in provision for bonuses for directors (and other officers)	9	10
Increase (decrease) in provision for loss on project contracts	(173)	–
Increase (decrease) in provision for share awards	38	30
Interest and dividend income	(1)	(6)
Interest expenses	0	0
Loss (gain) on valuation of investment securities	–	47
Loss (gain) on investments in investment partnerships	7	14
Loss on valuation of software	–	25
Decrease (increase) in accounts receivable - trade, and contract assets	(158)	157
Decrease (increase) in inventories	189	(18)
Increase (decrease) in trade payables	(53)	7
Increase (decrease) in accounts payable - other	(20)	48
Increase (decrease) in accrued consumption taxes	(79)	24
Other, net	(46)	26
Subtotal	1,157	1,731
Interest and dividends received	1	6
Interest paid	(0)	(0)
Income taxes paid	(186)	(396)
Net cash provided by (used in) operating activities	972	1,341
Cash flows from investing activities		
Purchase of property, plant and equipment	(20)	(24)
Purchase of intangible assets	(257)	(373)
Payments of guarantee deposits	(1)	(22)
Proceeds from refund of guarantee deposits	0	0
Other, net	0	(5)
Net cash provided by (used in) investing activities	(278)	(426)
Cash flows from financing activities		
Dividends paid	(415)	(412)
Purchase of treasury shares	(248)	(0)
Proceeds from disposal of treasury shares	8	7
Repayments of lease liabilities	(1)	(2)
Net cash provided by (used in) financing activities	(656)	(407)
Net increase (decrease) in cash and cash equivalents	37	506
Cash and cash equivalents at beginning of period	5,584	5,621
Cash and cash equivalents at end of period	5,621	6,128